# **Novo Nordisk**

Since 2023 Quantum is working both directly for Novo Nordisk and as a collaborator with the Engineering team on 3 different projects in Denmark. Due to the NDA restrictions, we are unable to share project information but are able to explain the roles we are undertaking

#### **Cost Estimating**

Providing cost plans for various projects from Conceptual Briefs to Detailed Designs.

- Providing cost plans from Conceptual Brief to Detailed Design
- Identification of cost drivers and providing Value Engineering opportunities
- Undertaking benchmarking and detailed rate analysis
- Comparison of cost estimates with stepby-step movement analysis
- Costing of Novo Nordisk deliverables including internal staffing.

## **Project Controller**

Being the internal Project Controller for Novo Nordisk on a +2b DKK project. This includes

- · Raising purchase orders
- Continued monitoring of actual costs against order values
- Controlling the change of management process
- Cost reporting on projects with detailed cash flow forecasts and analysis
- Reviewing and validating cost estimates provided by Consultants

### **Time Scheduling**

Novo Nordisk internal time scheduler for a +2b DKK project including

- Establishment, tracking, and reporting of the main and detailed time schedules
- Establishment, tracking, and reporting of a design process schedule for the design time
- Establishment, tracking, and reporting of process and deliverables time schedule for all Novo Nordisk project responsibilities
- Close liaison with the Project Controller with the adoption of cash flow forecasting into time schedules

# **Project Controls Processes**

Establishment and implementation of a suite of project control processes. These include

- · Change Management process
- Risk Management with economic impact assessment
- Cost report format which is linked to the financial software used by Novo Nordisk
- Project reporting format included time vs. spend cash flow analysis

#### **Quantum Personnel on Projects**

Mark Schorah — Project controller Ahmad Kaik — Scheduler Daniel Payne — Cost estimator