

Project	Multiple Projects Pharma sector	Value	approx. 9 bn DKK	Location	Denmark	Size	approx. 15.000 m2	Client	FUJIFILM Biotechnologies	Date	from Aug 2020
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FUJIFILM Biotechnologies

Quantum has supported Fujifilm Biotechnologies (formerly Biogen Denmark) on projects totalling approximately DKK 9 billion. Due to confidentiality, specific details cannot be disclosed, but key roles and responsibilities since August 2020 can be outlined.

Cost Manager

Delivery of a broad range of cost management services.

- Formed cost plans for generated funding applications for approval.
- Established and maintained project cost baselines and cash flow forecasts.
- Monitored expenditure against budgets and reported cost variances.
- Managed cost impacts of changes to support project decisions.
- Prepared regular cost reports for project governance and C-level stakeholders.

Contract Manager

Preparing and executing contracts to protect FUJIFILM's interests and ensure reliable project delivery.

- Negotiated appropriate contractual terms and risk allocations.
- Identified and implemented partnering frameworks for long-term collaboration.
- Administered contracts in accordance with agreed terms and conditions.
- Controlled contractual change management and approval processes.
- Supported dispute avoidance and resolution processes.

Procurement

Procurement support including global implementation of new commercial processes.

- Implemented projects' objectives, scope and execution strategy.
- Coordinated with Time Scheduler to establish key procurement milestones and lead in times.
- Collaborated with key stakeholders to ensure procurement progression in alignment with the Time Schedule.
- Reported progress performance and key risks to the Project Manager.

Project Manager

Project management support for C-level management decision-making.

- Defined project objectives scope and execution strategy.
- Coordinated Time Schedule with key project milestones.
- Managed risks issues and stakeholder interfaces.
- Controlled project change governance and decision escalation.
- C-level stakeholder management and progress reporting.
- Led the commissioning of large-scale production facilities.

Time Scheduler

Preparation of comprehensive time programmes and continuous monitoring against progress.

- Developed and maintained integrated project schedules across disciplines.
- Monitored progress and analysed schedule and critical path deviations.
- Established logical task progressions and aligned interfaces between contractors.
- Produced schedule reports and forecasts for management review.
- Identified opportunities to accelerate or mitigate delays.